## DEPARTMENT OF PRODUCTION ENGINEERING

## NATIONAL INSTITUTE OF TECHNOLOGY, TIRUCHIRAPPALLI

|  | COURSE PLAN  | – PART I                           |                           |  |  |  |
|--|--|------------------------------------|---------------------------|--|--|--|
| Name of the<br>programme and<br>specialization       | M. Tech. & Industrial Engineering & Management, I Semester |                                    |                           |  |  |  |
| Course Title   | Total Quality Management and Six Sigma                     |                                    |                           |  |  |  |
| Course Code  | PR677  | No. of Credits                     | 03                        |  |  |  |
| Course Code of Pre-<br>requisite subject(s)          | PR678  |                                    |                           |  |  |  |
| Session  | July 2023  | Section<br>(if, applicable)        | -                         |  |  |  |
| Name of Faculty                                      | Dr. Santosh Kumar<br>Mishra                                | Department                         | Production<br>Engineering |  |  |  |
| Email  | santosh@nitt.edu   | Telephone No.                      | +91 8877115103            |  |  |  |
| Name of Course<br>Coordinator(s)<br>(if, applicable) | -  | 1                                  | 1                         |  |  |  |
| E-mail   | -  | Telephone No.                      | -                         |  |  |  |
| Course Type  | Core course  | <ul> <li>✓ Elective cou</li> </ul> | urse                      |  |  |  |

## Syllabus (approved in BoS)

## PR677 Total Quality Management and Six Sigma

Principles of Quality Management, Quality Management Gurus and their contributions, Introduction to Total Quality Management (TQM), Concepts of TQM, Obstacles to TQM implementation, Benefits of TQM implementation.

Basic and Advanced Quality Control tools, Quality Function Deployment, Failure Mode and Effect Analysis – Scope, steps, illustrative examples and applications.

ISO 9000 standards, ISO 9001:2008 Quality Management System – Eight clauses, Registration, Implementation steps, Quality Audit, Product and Process audit – Scope, Steps and Benefits

Introduction to Six Sigma, Six Sigma DMAIC and DMADV Methodologies, Six Sigma and Lean Management, Benchmarking.

Quality Costing – Cost categories, Prevention, Appraisal and Failure cost, construction of PAF model, TQM and Six Sigma in Service Sector, Application case studies of TQM and Six Sigma, Advancements in Six Sigma methodologies

## COURSE OBJECTIVES

• To realize the importance of TQM in industrial scenario. To gain competence on applying TQM tool for the problems. To deploy various phases of Six Sigma for real time projects

# Mapping of COs with POsCourse OutcomesProgramme Outcomes (PO)<br/>(Enter Numbers Only)Recognize the importance of TQM in industrial scenario1,3,5,6Competence to apply specific TQM tool for the problems1,2,3,5,6,9,11Execute various phases of Six Sigma for real time projects1,2,3,4,5,6,7,9,10,11

## COURSE PLAN - PART II

**COURSE OVERVIEW** The aim of this course is to realize the importance of TQM in industrial scenario and to gain competence on applying TQM tool for the problems. It is needed to spread various phases of Six Sigma for real time projects

## COURSE TEACHING AND LEARNING ACTIVITIES

| S.No. | Week/Contact<br>Hours | Торіс                                     | Mode of Delivery   |  |  |
|-------|-----------------------|---|--------------------|--|--|
| 1     |                       | Principles of Quality Management,         |                    |  |  |
|       | Week-1                | Quality Management Gurus and their        |                    |  |  |
|       |                       | contributions,                            | PPT/Chalk and Talk |  |  |
|       |                       | Quality Management Gurus and their        |                    |  |  |
|       |                       | contributions,                            |                    |  |  |
| 2     | Week-2                | Quality Management Gurus and their        |                    |  |  |
|       |                       | contributions,                            | PPT/Chalk and Talk |  |  |
|       |                       | Introduction to Total Quality Management  |                    |  |  |
|       |                       | (TQM),                                    | _                  |  |  |
|       |                       | Concepts of TQM,                          |                    |  |  |
| 3     | Week-3                | Obstacles to TQM implementation,          |                    |  |  |
|       |                       | Benefits of TQM implementation.           | PPT/Chalk and Talk |  |  |
|       |                       | Benefits of TQM implementation.           | ]                  |  |  |
| 4     | Week-4                | Basic Quality Control tools,              |                    |  |  |
|       |                       | Advanced Quality Control tools,           | PPT/Chalk and Talk |  |  |
|       |                       | Quality Function Deployment,              | 1                  |  |  |
| 5     | Week-5                | Failure Mode and Effect Analysis –        | PPT/Chalk and Talk |  |  |
|       |                       | Scope, steps of Failure Mode and Effect   |                    |  |  |
|       |                       | Analysis                                  |                    |  |  |
|       |                       | Illustrative examples and applications of |                    |  |  |
|       |                       | Failure Mode and Effect Analysis          |                    |  |  |
| 6     | Week-6                | ISO 9000 standards,                       | PPT/Chalk and Talk |  |  |
|       |                       | ISO 9001:2008 Quality Management System – |                    |  |  |

|       |                     | ISO 9001   | :2008 Quality Manag | ement System-      |                    |                 |
|-------|---------------------|--|---------------------|--------------------|--------------------|-----------------|
|       |                     | Eight clau   | uses, Registration  |                    |                    |                 |
|       | Week-7              | ISO 9001:2008 Quality Management System  |                     |                    |                    |                 |
| 7     |                     | Implementation steps,  |                     |                    | PPT/Chalk and Talk |                 |
|       |                     | Quality Audit– Scope, Steps and Benefits   |                     |                    |                    |                 |
|       |                     | Product and Process audit – Scope, Steps and                                     |                     |                    |                    |                 |
|       |                     | Benefits   |                     |                    |                    |                 |
| 8     | Week-8              | Introduction to Six Sigma  |                     |                    |                    |                 |
|       |                     | Six Sigma DMAIC  |                     |                    | PPT/Chalk and Talk |                 |
|       |                     | DMADV Methodologies  |                     |                    |                    |                 |
|       | Week-9              |  | Six Sigma           |                    |                    |                 |
| 9     |                     | Lean Management  |                     |                    | PPT/Chalk and Talk |                 |
|       |                     | Benchma  | -                   |                    |                    |                 |
|       | Week-10             | Quality C  |                     |                    |                    |                 |
| 10    | vveek-10            | Quality costing Cost categories,   |                     |                    | PPT/Chalk and Talk |                 |
|       |                     |  | on, Appraisal       |                    |                    |                 |
|       | Week-11             | Failure cost   |                     | PPT/Chalk and Talk |                    |                 |
| 11    |                     | construction of PAF model  |                     |                    |                    |                 |
|       |                     | TQM and Six Sigma in Service Sector  |                     | PPT/Chalk and Talk |                    |                 |
|       | Week-12             | Application case studies of TQM  |                     |                    |                    |                 |
| 12    |                     | Application case studies of Six Sigma<br>Advancements in Six Sigma methodologies |                     |                    |                    |                 |
|       |                     |  |                     | _                  |                    |                 |
| COUR  | SE ASSESSMENT       | METHOD   | S (shall range fro  | m 4 to 6)          |                    | 1               |
| S.No. | Mode of Assessment  |  | Week/Date           | Duration           |                    | % Weightage     |
| 1     | Cycle test          | -1   | Week-7              | 1 Hour             |                    | 20%             |
| 2     | Cycle test -2       |  | Week-11             | 1 Hour             |                    | 20%             |
| 3     | Assignment/Sem      | inar/Quiz  | Week-10             |                    |                    | 10%             |
| СРА   | Compensation        |  |                     |                    |                    |                 |
|       | Assessment*         |  | Week-16 1 Hour      |                    |                    | 20%             |
| 4     | Final Assessment *  |  | Week-17             | 3 Hours            |                    | 50%             |
| *mand | atory; refer to gui |  |                     |                    |                    |                 |
| COUR  |                     |  | the ways in which   | the feedback a     | bout 1             | the course shal |
| •     | •                   | e students   | during class comm   | ittee meetinas     |                    |                 |
|       |                     | 2.2.2.0.110  |                     |                    |                    |                 |

• Anonymous feedback through questionnaire (Mid of the semester & End of the semester) optional

COURSE POLICY (preferred mode of correspondence with students, compensation assessment policy to be specified)

MODE OF CORRESPONDENCE (email/ phone etc)

- Queries may be emailed to the course coordinator directly at santosh@nitt.edu.
   <u>COMPENSATION ASSESSMENT POLICY</u>
  - If any of the students is absent for continuous assessment due to genuine reason, those absentees are allowed to attend the Compensatory assessment.
  - In any case, Compensation Assessment\* will not be considered as an improvement test.

ATTENDANCE POLICY (A uniform attendance policy as specified below shall be followed)

- > At least 75% attendance in each course is mandatory.
- > A maximum of 10% shall be allowed under On Duty (OD) category.
- Students with less than 65% of attendance shall be prevented from writing the final assessment and shall be awarded 'V' grade.

# ACADEMIC DISHONESTY & PLAGIARISM

- Possessing a mobile phone, carrying bits of paper, talking to other students, copying from others during an assessment will be treated as punishable dishonesty.
- Zero mark to be awarded for the offenders. For copying from another student, both students get the same penalty of zero mark.
- The departmental disciplinary committee including the course faculty member, PAC chairperson and the HoD, as members shall verify the facts of the malpractice and award the punishment if the student is found guilty. The report shall be submitted to the Academic office.

The above policy against academic dishonesty shall be applicable for all the programmes.

## ADDITIONAL INFORMATION

Students should refer more books for in-depth knowledge about the course.

FOR APPROVAL BUILTHOD C.S.M. N.M. Course Faculty Santash CC-Chairperson